



# PROJECT MANAGEMENT

*TRAINING  
& CERTIFICATION*

**2026**

## PROJECT MANAGEMENT OVERVIEW

Project management plays a crucial role in organizations across various economic and industrial sectors. It enables companies to achieve efficiency, establish strong stakeholder relationships, and coordinate business functions contributing to project execution. Today, managing variables such as time, cost, and quality are essential in architectural design and construction processes.

## PROJECT MANAGEMENT COMPETENCES DEVELOPMENT

The training course aims to provide participants with fundamental knowledge and methodologies in Project Management, based on the international IPMA® standard.

Lectures will be delivered by experienced professionals, specialists, and managers with extensive project management expertise in their respective organizations. The training approach focuses on transferring project management skills through real-world case studies, emphasizing the key elements described in the IPMA standard.

At the end of the training course and upon completion of the program, we offer the opportunity to obtain either the **Introductory Level Certificate** or the **Certified Project Management associate certificate (Level D)**.

These certifications correspond to different levels of knowledge and aim to enhance professional skills, enriching the participants' educational journey.

Approaching the job market with this type of certification can be a valuable asset for a successful career.

## COURSE STRUCTURE AND PROGRAM

The course consists of six sessions (4 lessons + 2 lessons of project work), each lasting 4 to 5 hours.

- **Format:** Face-to-face learning (classroom TBD at Politecnico di Milano). Sessions will not be recorded.
- **Educational Material:** slide deck in digital format.
- **Content:** Based on technical skills from IPMA® standards (refer to the “ICB4 IPMA Competence Baseline” manual for details).
- **Approach:** Participants will develop a real-world case study (project work). Lessons focus on both theoretical methodologies and their practical application.

## SCHEDULE

DATE	CLASSROOM-TIME	LESSON CONTENT
19/05/2026	AULA MAGNA, POLITECNICO DI MILANO, PIAZZA LEONARDO DA VINCI, 48 - 5PM-6.30PM	PRESENTATION
I LESSON 11/06/2026	2.1.1 - 2:00-6:00 PM	<ul style="list-style-type: none"> <li>• PROJECT MANAGEMENT</li> <li>• COMPETENCES OF PROJECT MANAGER</li> <li>• PROJECT ORGANIZATION</li> <li>• ROLE AND RESPONSIBILITIES</li> </ul>
II LESSON 12/06/2026	2.1.1 - 2:00-6:00 AM	<ul style="list-style-type: none"> <li>• CONTRACT AND SCOPE OF WORK (S.O.W)</li> <li>• PROJECT START-UP</li> <li>• \$PROJECT CLOSE-OUT</li> <li>• PROJECT BREAKDOWN (WBS-OBS-CBS-RAM)</li> <li>• WORKSHOP PART ONE: THE WBS-OBS AND RAM</li> <li>• PROJECT WORK PRESENTATION</li> <li>• IPMA CERTIFICATION'S PATH PRESENTATION</li> </ul>
PROJECT WORK 13/06/2026	2.1.1 - 8:30-1.30 AM	Students will be divided into groups. PW must be submitted by TBD
III LESSON 16/06/2026	2.1.1 - 2:00-6:00 PM	<ul style="list-style-type: none"> <li>• STAKEHOLDERS MANAGEMENT</li> <li>• PROJECT PLANNING &amp; SCHEDULING</li> <li>• RISK ANALYSIS</li> <li>• WORKSHOP PART TWO: NETWORK DIAGRAM AND CRITICAL PATH</li> </ul>
IV LESSON 18/06/2026	2.1.1 - 2:00-6:00 PM	<ul style="list-style-type: none"> <li>• PROJECT CONTROL-TIME</li> <li>• PROJECT CONTROL-COST</li> <li>• WORKSHOP PART THREE: REVENUES/COST PLAN</li> </ul>
PROJECT WORK 20/06/2025	2.1.1 - 8:30-1:30 AM	
TEST DATE	23/06/2026 07/07/2026 2.1.1 - 9:30 AM	IPMA CERTIFICATION INTRODUCTORY LEVEL IN PM TEST AND WORKSHOP FINAL EXAM

## IPMA CERTIFICATION

**At the end of the course**, students can opt to take the certification exam in Project Management.

Interested students have **two possible paths to follow**:

### **1.INTRODUCTORY LEVEL IN PM**

Register and take the exam in order to obtain the **“Introductory Level in Project Management” Certification** issued by IPMA Italy.

This exam represents the first step toward entering the world of certified project management, offering a test based on a selected set of competencies from the IPMA standard.

The exam requires a payment of €60 + VAT (%22).

In order to register, students must complete the form and follow the payment instructions at the provided link:

[IPMA Italy Introductory Certificate.](#)

#### ***Test Dates***

**June 18th, 2025**

**July 8th, 2025.**

For any inquiries about the exam:  
[certificazioneintroductory@animp.it](mailto:certificazioneintroductory@animp.it)

### **2.IPMA Level D Certified Project Management Associate Certification**

Register and take the exam in order to obtain the **IPMA Level D Certified Project Management Associate Certification**, that has *international validity*.

The Level D certification represents the first step in the IPMA 4LC certification framework. It covers all elements of the IPMA standard, focusing on assessing the knowledge of these components.

To properly prepare for this exam, students will have access to an **e-learning Preparation for IPMA Certification - Level D** (5 modules - italian & english. eLearning access is valid for a period of 3 months from the date of issue; unless otherwise requested, students will get login credentials within 5 working days).

The exam fee, Including preparation materials, is €400.00 + VAT (22%).

To register, student have to submit the Application package along with the payment. For all the the information mentioned above, please contact [elena.dolciami@animp.it](mailto:elena.dolciami@animp.it)

## CREDITS

The course offers from 3 to 6 credits, equivalent to an internship. The required workload varies based on the number of credits assigned.

## EXAMINATION REQUIREMENTS

To successfully complete the course and obtain credits, students must:

- Attend at least 75% of the lessons;
- Submit the group Project Work;
- Pass the final test, which consists of 30 multiple-choice questions with the following scores:
  1. minimum 18 correct answers for students interested only in CFU;
  2. minimum 24 correct answers for students applying for the Introductory Level Certificate;
  3. minimum 18 correct answer for student applying for the IPMA Level D Certification.

## PROJECT WORK


The project work will be developed in teams. Both Master and Bachelor students will work on the same business case.

## LANGUAGE

The course and the exams will be conducted in English.

## TARGET AUDIENCE

This course is designed for students enrolled in the Bachelor and Master degree programs at the School of Architecture, Urban Planning, and Construction Engineering of Politecnico di Milano.



## **SPONSORSHIP OF THE WORKSHOP BY ARCADIS**

**IN ADDITION TO THE PRESENTATION OF  
SUCCESSFUL CASE STUDIES AS BEST PRACTICES  
BY THE TWO SPONSORS, PARTICIPANTS WILL BE  
OFFERED THE OPPORTUNITY TO UNDERTAKE  
INTERNSHIPS WITHIN THE PROJECT  
MANAGEMENT DEPARTMENTS OF THE SAME  
ORGANIZATIONS.**



## ENROLLMENT

SELECTION WILL BE BASED ON MERIT.  
INTERESTED STUDENTS SHOULD  
COMPLETE THE REGISTRATION FORM  
AT THE FOLLOWING LINK:  
REGISTRATION FORM.

COMPLETED FORMS SHOULD BE SENT  
TO THE ORGANIZING SECRETARIAT:  
PROF. ALICEPAOLA.POME@POLIMI.IT.

***Registration Deadline: Saturday,  
23/05 2026***

APPLICATIONS RECEIVED AFTER THIS  
DATE WILL NOT BE CONSIDERED.  
THE FINAL RANKINGS WILL BE  
COMMUNICATED DATE TBD,  
FOLLOWING THE END OF THE  
APPLICATION PERIOD.